

### Who can benefi ?

Our short course portfolio is designed to bring high quality education to busy professionals or college and university graduates who do not have the time to engage in a long-term degree course or who do not have the time or money to go to university. Our courses are taught by a cadre of highly experienced and well sought after industry professionals and highly quali ed learning and teaching experts. Our skilled lecturers have experience of the commercial, academic and community sectors, which will bene t you and your organisation. The courses are designed to ensure that all types of learners can bene t from the opportunities presented.

# Our approach o learning and leaching

Our courses are designed to ensure that you can work independently and hit the ground running in your chosen eld. The practical exercises and workshops ensure that

# **Our Short Courses**

# Even | Managemen |

- · Certi cate in Event Health and Safety Management
- · Certi cate in Event Planning and Wedding Planning
- · Practical Event Management

# People Managemen

- · Certi cate in Leading Organisational Change
- · Certi cate in Managing for New Managers
- · Certi cate in the Key HRM Practices for 21st Century Organisations
- · Certi cate in Leading and Managing People
- · Certi cate in Performance Management
- Certi cate in Resourcing and Talent Development
- Strategic Human Resource Management for the 21st Century Workplace
- DiSC People Development Workshops



# **Certificate in Event Health**

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Murs start dat sand book ng Please visit our website chi.ac.uk/business-school/executive-short-courses

Murs durat on hours 2 days (Sat/Sun), 9.30am-5.00pm

Murs v nu University campus or o site prior to arrangement

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# Highligh s

Expert tuition from event industry professionals and academics, site visits, interactive learning, practical training, small classes, health and safety manual.

#### Course overview

The Health and Safety at Work Act 1974, the Corporate Manslaughter Act 1997 and associated legislation has changed the legal framework in which events operate. The legal obligations for event managers have changed the ways events are planned and delivered. Any event organiser, organisation or local authority, has prime responsibility for protecting the health, safety and welfare of everyone working at or attending the event. Legal duties are also imposed on contractors and employees of the event organiser. While the HSE guide (the regulatory

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#### Who is i | for?

This course is designed for event organisers who want to build up their practical understanding of health & safety and how it applies to their events but who cannot a ord the cost or time required for an 'IOSH Managing Safely' course. We can adapt the course to meet your company's speci cation based on type of events and client requirements. This is a two-day course delivered at your premises or at the University of Chichester, Tech Park, in Bognor Regis and is designed to coincide with the

# **Certificate in Event**

Nurs start dat s.and bask ng Please visit our website chi.ac.uk/business-school/executive-short-courses

#### **Certificate in Event and Wedding Planning**

- · Wedding day scheduling
- · Contingency planning
- Wedding and event planner responsibilities
- Working with wedding venues
- · Venue selection criteria
- Conducting venue viewings
- Room and table lay-outs
- Decor and table design
- Outdoor locations
- Wedding services
- Catering
- Wedding suppliers cakes, catering, music, orists, photographers,
   DJs, entertainment

- Designers and decor
- Photographers and videographers
- Cars and limousines
- · Coaches and busses
- Accommodation
- Bridal party wear
- Sales Skills
- · Building a client pro le
- Selling techniques
- · Client Management
- Setting up your wedding/event business

For further information on this course contact: Wendy Sealy w.sealy@chi.ac.uk, mobile: (+44) 07884 088577, o ce: (+44) 01243 8163404



# **Practical Event**

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Murs start dat sand book ng Please visit our website chi.ac.uk/business-school/executive-short-courses

Murs durat on hours 1 year (Sept-July), 6.00-8.30pm

Murs v nu University campus or o site prior to arrangement

rt at Certi cate in Practical Event Management

ss ssm nt Live event delivery

ward d by University of Chichester

v Level 4

r £1200

n max group s 6-10 persons

Murs Tutor Wendy Sealy and guest speakers

n ud s Course materials, free parking, and cost of event kit
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## Highligh s

- Expert tuition from industry professionals
- Interactive learning
- Small classes
- Site visits
- · Practical 'live' delivery of an event

#### **Course overview**

The aims of this course are to provide students with the opportunity to implement a live event that meets local district council standards and regulations that can withstand SAG scrutiny. The course is based on student self-directed activities supported with on-demand tutorials at key points of the event implementation process. You will plan an event based on the brief and speci cation of a client.



## Course ou line

- Site arrival, perimeter demarcation, security, site mark-out
- Client management
- Production Schedule Build-Up application managing the load-in logistical discipline and control
- Teamwork and leadership styles, management and culture training
- Communication, chain of command and delegation
- Supplier management
- Security and crowd control
- Risk management
- Sta and stewardship debrief: visitor service, transport and support service operations, last-minute checks and contingency plans
- Welcoming of visitors, recording visitor data. Visitor- ow management and sta distribution at key points
- Trouble-shooting on site
- · Stopping the event and dealing with visitor exit ow
- · Physical de-rig and management of breakdown schedule
- Admin and contract acquittal. Paying of sta , and suppliers (if relevant)
- Marketing and legacies, internal and external communications
- Site hand-over and restoration of the site/venue

For further information on this course contact: Wendy Sealy w.sealy@chi.ac.uk, mobile: (+44) 07884 088577, o ce: (+44) 01243 8163404

# Certificate in Leading Organisational Change

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Aurs start dat sand bakk ng Please visit our website chi.ac.uk/business-school/executive-short-courses

Inta t Paula.jenkins@chi.ac.uk to discuss your needs and availability durs durat an haurs 5 days, 6 hours per day

Inta t Paula.jenkins@chi.ac.uk to discuss your needs and availability durs v nu University campus or o site prior to arrangement

Inta t Certi cate in Leading Organisational Change in the 21st Century ward d by University of Chichester

I Level 4

I E2500

In max 6-16 persons

Aurs tutars University of Chichester Faculty Tutors, Guest Speakers

In ud s Course materials, DiSC report and certi cate of attendance
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# Highligh s

- DiSC report
- Expert tuition from Organisational Development consultants and Leadership and Management academics
- Interactive learning
- · Personal advice on leadership style and speci c issues
- · Chance to establish a professional learning set
- Practical tips and takeaways

#### Course overview

This short course is an ideal opportunity for you to take the much-needed strategic time to explore and reach the next stage in leading your organisation. Connect with your creativity to produce disruptive strategies for innovation and to transform your organisation. Learn about being a 21st century leader with an agile mindset to take risks within the context of your organisational culture and values. Utilise diagnostics and learn how to navigate the force elds of power and politics. Leverage your most unique resource, your people, through engagement, well being and positive experiences to thrive and perform at their peak.

This course is suitable for people in a mid-career people leading role, leading projects, teams or organisations.

## Course ou line

- · Leading in VUCA times as the new normal
- Explore the 21st century leadership style
- Leading yourself before you lead others
- Explore various change models and experiential exercises
- Re ection in action practice

This course is designed for managers who are looking for some practical ideas and techniques to enable their team members to make a successful transition to their rst people management role.

#### Course ou line

- · How to identify the unique challenges of your new managers
- · Know who you are managing and their individual perspectives
- Setting expectations
- Having a transitioning strategy
- Communication
- · Establishing communication guidelines
- · Giving feedback
- · Providing appropriate support
- · Coaching and development
- Modelling behaviour and cultivating the right conditions to help them succeed
- · Further developing own skills as a competent leader





This course is designed for line managers who are looking to formalise their experience with a qualication or HR practitioners who would like to update their knowledge and skills. It is also suitable for those individuals who may be considering HR as a career and would like a short course to see if it could be the right area of business for them.

#### Course ou line

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- The business of HR
- HR career opportunities and trends

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- Workforce planning
- · Recruitment and selection
- On-boarding new joiners
- · The end of probation

r rman manag m nt

- Traditional and contemporary approaches
- Performance management systems
- The role of the line manager and HR
- · The outcomes of e ective performance management

ward

- Di erent approaches to Reward
- Motivation and employee performance
- The potential bene ts of the reward process
- Key considerations in area of Reward

Emp Øy v Øpm nt

- How people learn
- Creating a learning intervention
- Contemporary Employee Relations
- Employee Well Being
- HR Analytics

- · Learning and development at work
- Employee Relations
- Employee Engagement
- Managing poor performance
- · Key metrics to measure impact

For further information on this course contact: Paula Jenkins paula.jenkins@chi.ac.uk mobile: (+44) 07780 436059, o ce: (+44) 01243 812048

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Inta t Paula.jenkins@chi.ac.uk to discuss your needs and availability

Murs durat In h⊠urs 5 days, 6 hours per day

Murs v nu University campuses or o site by prior arrangement

Trt at Certi cate in Leading and Managing People

ward d by University of Chichester

v Level 4

r £1500

n max 6 -16 persons

Murs tutIrs Paula Jenkins and guest speaker

n ud s Course materials and certi cate of attendance
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## Highligh s

- Expert tuition from people managers and academics
- · Interactive learning
- Small classes
- Personal advice on development your management style

#### **Course overview**

The ability to lead a team and manage people is essential to business success and most people at some point in their career will be asked to lead and manage a group of people. This practical course will develop your awareness of what is dierent about managing people and provide knowledge about the roles, responsibilities and skills of a manager. There will also be guidance on how you can further develop your own management style by exploring and gaining greater understanding of how you view the world and how this will in uence your approach to leading and managing people. The course will introduce you to the speciet otools and techniques to manage the day to day and to motivate individuals and teams to give great performance and for how to handle performance issues.

This practical course is for anyone who is new to people management at a supervisory or junior management level. It is also suitable for those individuals who aspire to manage people in future and would like to know more about what it involves.

#### Course ou line

- ad r v rsus manag r

   TSituational leadership and in uential contemporary leadership theories
- The roles and responsibilities of a manager
- Managing e ective teams and understanding team dynamics

manag m nt sty s

- † Di erent approaches to the management of people
- Developing my management style-exploring my view of the world

Self awareness Emotional Intelligence

Resilience

The psychology of people management

The psychological contract Motivation and performance Positive psychology Managing virtual teams The lessons from neuro science and behavioural science

managing the Tiam

- The nature of teams what makes a great team?
- Working collaboratively for high performance
- Enhancing the customerand weep t844(manc)11.37109() JJET Q0.518 0.686 rgq10 0 0 10 0 0

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Aurs start dat sand bask ng Please visit our website chi.ac.uk/business-school/executive-short-courses

Anta t Paula.jenkins@chi.ac.uk to discuss your needs and availability aurs durat an haurs 5 days, 6 hours per day

Aurs v nu University Campus or o site by prior arrangement

The at Certicate in Performance Management

ward d by University of Chichester

V Level 4

T £1500

In max 6-20 persons

Aurs tutars Paula Jenkins and guest speaker

n ud s Course materials and certicate of attendance
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# Highligh s

- Expert tuition from people managers and academics
- Interactive learning
- Small classes
- Personal advice on development your management style

#### Course overview

Many organisations struggle to e ectively enhance the performance of their employees. A performance management approach and system that suits the organisational context and that links with the organisation's strategic goals as well as recognising the needs of individuals is key to competitive advantage and sustainable business success. This course will equip you with the HR knowledge and skills to deliver a performance management system which is appropriate for the context of the organisation and focuses on the necessary knowledge and skills for successful implementation.

#### Who is i | for?

This practical course is for anyone who is working in people management at a supervisory or management level and would like a much deeper understanding of the performance management process.

It is also suitable for those individuals who would like to formalise their experience with some specialist training and for HR practitioners who would like to extend or update their knowledge and skills in this important area of HR activity.

#### Course ou line

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- Traditional and contemporary approaches
- A strategic approach to Performance management
- · Performance management systems
- · The role of the line manager and HR
- The outcomes of e ective performance management
- · Ptierformance, Development and Career conversations
- What is 360 feedback?

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- Setting the agenda
- · Creating the right atmosphere
- Key skills
- Goal setting
- Action Planning

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- † Helping individual employees to improve performance
- Issues within under performance
- · Ways forward when there is no improvement

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Ptierformance Management and Employee engagement

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# **Certificate in Resourcing**

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Murs start dat sand bank ng Please visit our website chi.ac.uk/business-school/executive-short-courses

Intalt Paula.jenkins@chi.ac.uk to discuss your needs and availability durst durat an haurs 5 days, 6 hours per day

Intalt Paula.jenkins@chi.ac.uk to discuss your needs and availability durst durat an haurs 5 days, 6 hours per day

Intalt Certicate in Resourcing and Talent Development

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## Highligh s

- Expert tuition from people managers and academics and small classes
- Interactive learning
- Personal advice on development of your resourcing strategy

#### Course overview

Attracting the right talent to an organisation with the right knowledge, skills and

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Anta t Paula.jenkins@chi.ac.uk to discuss your needs and availability durs durat an haurs 5 days, 6 hours per day

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interest in the role of the workforce in delivering superior Business Performance and how that can be achieved through at Strategic approach to Human Resource Management. You will be taught by HR professionals who have a wealth of experience to share with you. Practical sessions in how to design an HR strategy that is aligned with your organisation's context and how to implement a strategic approach to the speci c HR practices of Resourcing and Talent Management, Performance Management, Reward Management, Employee Development and Employee relations. You will be provided with tools and resource examples so that you can develop Strategic HR processes and practices independently and appreciate the value of HR Analytics in measuring the value of HRM in creating value through people.

#### Who is his course for?

This course is designed for line managers who are looking to formalise their HR experience or HR practitioners who would like to progress in their HR career and move into more strategic roles or want to update or extend their knowledge and skills. It is also suitable for those Business professionals who may be considering a change of career direction to HRM and would like a short course to see if this is an area of business for them.

#### Course ou line

Th \_trat g \ us n ss \ →

- What is a strategic approach to HRM?
- Supporting the delivery of Business Strategy through people
- · Business strategy, culture, organisational structure and HRM
- · Transformational versus transactional HRM
- · The digitisation of HR

v p ng an trat gy

- Understanding the organisational context
- · Formulating an HR Strategy
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Why? The changing role of HR within contemporary organisations

- · The new ways of working
- · The future of work
- Working with stakeholders

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- Strategic workforce planning
- Contemporary approaches to talent attraction and retention
- · Diversity and Inclusivity the new agenda



# DiSC People Development Workshops

Everything DiSC is a contemporary suite of psychometric tools from Wiley publishers, used extensively in Fortune 100 companies in the USA, and in large and small organisations in Australia and Europe. Everything DiSC is used to help organisations create and embed their culture, foster positive team working with constructive con ict and develop management and leadership capability.

Our tutors are certified DiSC facilitators and each participant receives their own personalised report as part of the workshop. The following are a selection of popular DiSC workshops that are available to single organisations seeking a bespoke approach to employee development at an organisational, team and individual level. These workshops can be held in one of our course venues or on site at your company.

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. Working effectively as a Team

*urat \sqrt{n} 1 day + half day follow up

u d r prd gat t\sqrt{n} n ud rp\sqrt £199
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Using the DiSC workplace model and psychometric tool, workplace teams will have the opportunity to explore their personal styles in the workplace and consider the impact of their personal style on others. Each team member will receive a personal DiSC report and have the opportunity to participate in individual, small group and whole team activities using the DiSC model. The focus will be on increasing workplace e ectiveness within teams and as individuals

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Developing as A Manager

*urat and 1 day and 1:1 coaching session

u d pr prd gat tan ud rpart £225
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The one to one relationships that managers have with their superiors and team subordinates is a critical aspect of the manager role. This short course will help managers to develop self-awareness, understand their teams and adapt their management style to bring out the best in each employee. It will use the *Everything DiSC* management tool and each participant will receive a personalised report with ideas and guidance as to how they can direct, delegate and develop people of each DiSC style and successfully manage upwards.

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Productive Conflict

Turat An 2 days

u d pr prd gat tan ud rpart £290
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This short course will explore the nature of workplace con ict and allow individuals using the DiSC model to explore the destructive and productive behaviours of each DiSC style including their own. Each participant will receive their own personalised report with guidance on how to manage their response to con ict situations and to explore communication strategies to engage productive con ict with colleagues

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Leadership Development

*urat \sqrt{n} 2 days

ud pr prd gat t\sqrt{n} n ud rp\sqrt{and} \sqrt{a} h ng £400
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This workshop might be part of a longer leadership and development programme and is for leaders with a strategic role in organisations and responsibility for setting vision. It includes the opportunity to explore an approach to leadership and focuses on tangible steps directed at leading a group or organisation toward desired outcomes. It encourages leaders to understand their own leadership behaviours and how these may impact on their e ectiveness using a framework of:

- Vision
- Alianment
- Execution

This uses the *Everything DiSC* work of leaders pro le and each participant receives an individual report. There is also an opportunity to include a 363 For Leaders report. It is based on the 360 degree model for feedback with an additional 3 actions.

# Short Courses Terms and Conditions

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Courses are open to anyone aged eighteen (18) and over
To book a place please complete the Booking Form and pay online
You will receive an email with joining instructions 3 weeks before the start date.

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We will make every e ort to run courses as advertised. However, we reserve the right to make changes to any course in order to ensure that they are up to date and in accordance with current best practice.

We reserve the right to cancel or suspend any course. If this is the case, you will be informed by email and given a full refund.

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Please bring your joining instructions with you at the start of the course. You must notify us of any changes in your registration details including your name, address, telephone number and/or email address

You agree to act with courtesy, consideration and integrity towards the University sta and other students. We reserve the right to terminate the contract with you and remove you from the course in circumstances where your conduct is deemed to be un t or unsuitable or damaging to the University of Chichester or its reputation. If you are removed from the course in accordance with this clause, we will not refund any sums paid by you towards the course.

We will endeavour to cater for special diets due to medical reasons. You must provide details on your booking form if you have any dietary requirements or require any special assistance.

Recordings (audio or video) are not permitted during training sessions – however copies of presentations and additional resources will be provided electronically following your course (shared via drop box.)

We take the health and safety of our course participants seriously and delegates must follow any health and safety procedures as advised by the University of Chichester, their facilitators, transport o cials or venues visited.

Failure to do so, may result in the delegate's removal from the course. Provision of a University of Chichester Certi cate requires 100% attendance. Participants who are unable to achieve the required attendance (i.e. due to illness or emergency) will be provided with a Statement of Participation for subject areas they were able to attend.

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You must pay the course fee at the time of booking. After you have paid in full you will be emailed a con rmation.

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If you wish to request an invoice to make payment for your course, please email us. For invoice payments – please note that bookings are not con rmed until payment has been received.

Payments can also be made by bank transfer. Please contact us for bank details

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#### **CONTACT US**

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Switchboard: 01243 816000

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